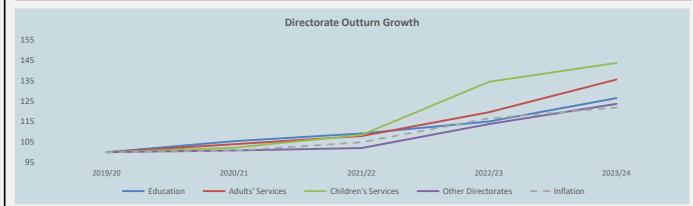
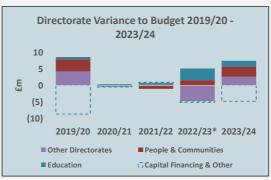
# **Financial Resilience Snapshot**

#### 2023-24 Month 9 Revenue Position Month 9 - 2023/24 Variance Directorate Corporate Management 29,417 29,394 (23) (0.1%)2,234 Economic Development 12,814 15,048 17.4% Recycling & Neighbourhood Services 40,705 40,999 294 0.7% Education 343,417 345,163 1,746 0.5% Planning, Transport & Environment 10,225 10,331 106 1.0% People & Communities - Housing & Communities 50,563 50,083 (480) (0.9%)Performance & Partnerships 3,102 2,996 (106) (3.4%)- Adults' Services 149,924 149,924 0.0% - Children's Services 90,674 94,307 3,633 4.0% Resources - Governance & Legal Services 7,550 8,174 624 8.3% (546) 18,937 18,391 (2.9%)7,482 **Directorate Total** 757,328 764,810 1.0% Capital Financing 36,193 33,993 (2,200)(6.1%)1,000 (1,000)(100.0%) General Contingency (1,400) Summary Revenue Account etc. 9,373 7,973 (14.9%)(150)(150)Council Tax



| Directorate Outturn Position: 2019/20 - 2023/24 |                 |                 |                 |                 |                 |  |  |  |  |  |
|---|-----------------|-----------------|-----------------|-----------------|-----------------|--|--|--|--|--|
| Directorate                                     | 2019/20<br>£000 | 2020/21<br>£000 | 2021/22<br>£000 | 2022/23<br>£000 | 2023/24<br>£000 |  |  |  |  |  |
| Education                                       | 272,812         | 287,533         | 297,868         | 313,914         | 345,163         |  |  |  |  |  |
| People & Communities                            | 224,524         | 232,204         | 242,373         | 269,560         | 297,310         |  |  |  |  |  |
| Other Directorates                              | 94,282          | 92,890          | 92,891          | 112,313         | 122,337         |  |  |  |  |  |
| Directorate Total                               | 591,618         | 612,627         | 633,132         | 695,787         | 764,810         |  |  |  |  |  |
| Capital Financing & Other                       | 31,971          | 43,559          | 49,120          | 47,959          | 41,816          |  |  |  |  |  |
| Total   | 623,589         | 656,186         | 682,252         | 743,746         | 806,626         |  |  |  |  |  |

Total



806,626

2,732

0.3%

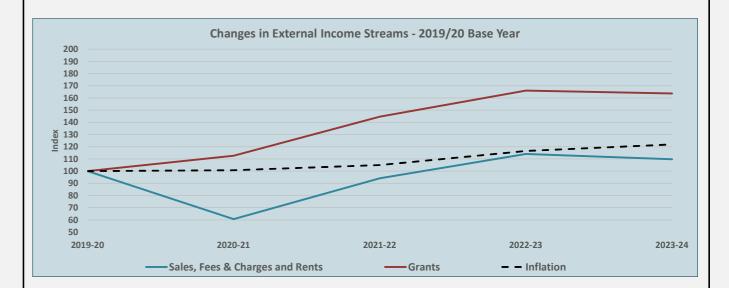
803,894

#### \* 22-23 variance includes underspend against Covid Recovery Budget within Other Directorates category

| Capital Position Month 9 - 2023/24 |                |                 |                  |               |                      |                  |  |  |  |  |
|------------------------------------|----------------|-----------------|------------------|---------------|----------------------|------------------|--|--|--|--|
| Directorate                        | Budget<br>£000 | Outturn<br>£000 | Variance<br>£000 | Variance<br>% | (Under)/Over<br>£000 | Slippage<br>£000 |  |  |  |  |
| Economic Development               | 36,350         | 16,843          | (19,507)         | (54%)         | 0                    | (19,507)         |  |  |  |  |
| Education                          | 108,315        | 98,525          | (9,790)          | (9%)          | 0                    | (9,790)          |  |  |  |  |
| People & Communities               | 22,051         | 16,390          | (5,661)          | (26%)         | (346)                | (5,315)          |  |  |  |  |
| Planning, Transport & Environment  | 55,341         | 41,329          | (14,012)         | (25%)         | 0                    | (14,012)         |  |  |  |  |
| Resources                          | 19,272         | 12,818          | (6,454)          | (33%)         | 0                    | (6,454)          |  |  |  |  |
| Total                              | 241,329        | 185,905         | (55,424)         | (23%)         | (346)                | (55,078)         |  |  |  |  |

#### **External Income**

| Directorate Outturn Position: 2019/20 - 2023/24 |                 |                 |                 |                 |                 |  |  |  |  |  |
|---|-----------------|-----------------|-----------------|-----------------|-----------------|--|--|--|--|--|
| Directorate                                     | 2019/20<br>£000 | 2020/21<br>£000 | 2021/22<br>£000 | 2022/23<br>£000 | 2023/24<br>£000 |  |  |  |  |  |
| Sales, Fees & Charges and Rents                 | (94,022)        | (56,958)        | (88,448)        | (107,185)       | (103,077)       |  |  |  |  |  |
| Other Grants & Reimbursements                   | (38,007)        | (34,875)        | (38,938)        | (72,739)        | (68,462)        |  |  |  |  |  |
| Interest & Investment Income                    | (200)           | (111)           | (240)           | (368)           | (222)           |  |  |  |  |  |
| Grants  | (115,847)       | (130,394)       | (167,600)       | (192,360)       | (189,545)       |  |  |  |  |  |
| Grants (external spend)*                        | (145,827)       | (139,115)       | (131,146)       | (113,526)       | (112,346)       |  |  |  |  |  |
| Covid Grants (inc. Hardship Fund)               | 0               | (106,254)       | (82,044)        | (19,721)        | (1,978)         |  |  |  |  |  |



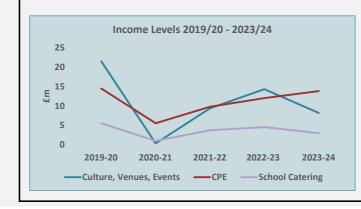
| Fees & Charges, Highest Directorate Receipts: 2019/20 - 2023/24 |         |         |         |         |           |  |  |  |  |
|---|---------|---------|---------|---------|-----------|--|--|--|--|
| Directorate   | 2019/20 | 2020/21 | 2021/22 | 2022/23 | 2023/24 * |  |  |  |  |
| Directorate   | £000    | £000    | £000    | £000    | £000      |  |  |  |  |
| Economic Development  | 35,562  | 8,575   | 23,821  | 30,606  | 23,361    |  |  |  |  |
| Central Education   | 7,454   | 1,536   | 5,161   | 6,239   | 3,234     |  |  |  |  |
| Delegated Schools   | 7,663   | 3,783   | 5,476   | 5,779   | 5,387     |  |  |  |  |
| Planning, Transport & Environment                               | 23,709  | 14,573  | 21,431  | 25,169  | 26,846    |  |  |  |  |

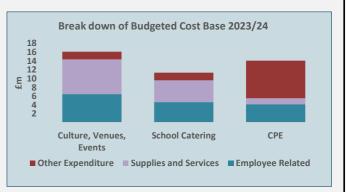
\* Economic Development's figure reduced in 2023/24 due to the closure of St David's Hall

| Specific Grants, Highest Directorate Receipts: 2019/20 - 2023/24 |                 |                 |                 |                 |                 |  |  |  |  |
|--|-----------------|-----------------|-----------------|-----------------|-----------------|--|--|--|--|
| Directorate  | 2019/20<br>£000 | 2020/21<br>£000 | 2021/22<br>£000 | 2022/23<br>£000 | 2023/24<br>£000 |  |  |  |  |
| Central Education  | 45,133          | 48,085          | 64,873          |                 |                 |  |  |  |  |
| Delegated Schools  | 12,375          | 13,951          | 17,595          | 16,905          | 17,996          |  |  |  |  |
| Housing & Communities*   | 37,722          | 39,358          | 48,898          | 59,479          | 62,532          |  |  |  |  |
| Social Services  | 7,900           | 13,016          | 23,695          | 34,107          | 35,207          |  |  |  |  |

\* Excluding HB, 20 hour childcare and concessionary fares

### Trend Analysis: Highest Fees & Charges Receipts 2019/20 - 2023/24



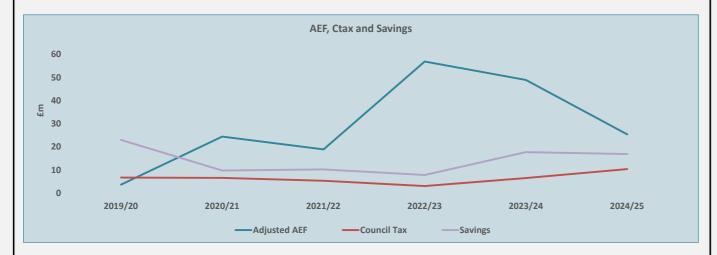


# **Financial Resilience Snapshot**

# **Budget Strategy, Savings & Budgeted Resilience**

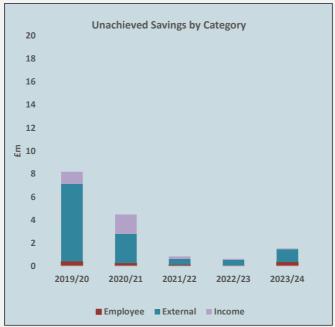
| Net Revenue Funding & Budget Strategy |  |          |          |          |          |          |  |  |  |  |
|---------------------------------------|--|----------|----------|----------|----------|----------|--|--|--|--|
| Directorate                           | ate 2019/20 2020/21 2021/22 2022/23 2023/24 2024/25<br>£000 £000 £000 £000 £000 £000 |          |          |          |          |          |  |  |  |  |
| Savings                               | (22,943)   | (9,764)  | (10,244) | (7,857)  | (17,666) | (16,908) |  |  |  |  |
| Council Tax Increase (rate)*          | (6,744)  | (6,594)  | (5,351)  | (3,065)  | (6,550)  | (10,419) |  |  |  |  |
| Reserve Funding                       | (2,750)  | (750)    | (750)    | 0        | 0        | (3,000)  |  |  |  |  |
| Total                                 | (32,437)   | (17,108) | (16,345) | (10,922) | (24,216) | (30,327) |  |  |  |  |

\* Net of impact on Council Tax Reduction Scheme



|                                | Budget Corporate Resilience |                 |                 |                 |                 |                 |  |  |  |  |  |
|--------------------------------|-----------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|--|--|--|--|--|
| Directorate                    | 2019/20<br>£000             | 2020/21<br>£000 | 2021/22<br>£000 | 2022/23<br>£000 | 2023/24<br>£000 | 2024/25<br>£000 |  |  |  |  |  |
| Covid Recovery Budget          | 0                           | 0               | 0               | 10,000          | 0               | 0               |  |  |  |  |  |
| Financial Resilience Mechanism | 3,800                       | 3,800           | 3,800           | 3,800           | 2,000           | 2,000           |  |  |  |  |  |
| General Contingency            | 3,000                       | 3,000           | 3,000           | 2,000           | 1,000           | 0               |  |  |  |  |  |
| Adults' Contingency            | 0                           | 0               | 0               | 3,000           | 2,000           | 1,500           |  |  |  |  |  |
| Children's Contingency         | 2,000                       | 2,175           | 2,175           | 2,175           | 2,175           | 2,000           |  |  |  |  |  |
| MRF                            | 350                         | 350             | 350             | 350             | 350             | 350             |  |  |  |  |  |





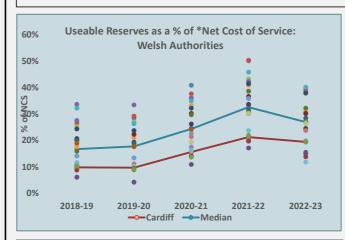
\* Achievement of Directorate Savings in year - Savings unachieved in year would either be achieved in future years or would require budget realignment.

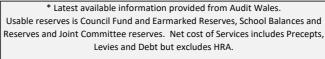
### **Financial Ratios and Earmarked Reserves**

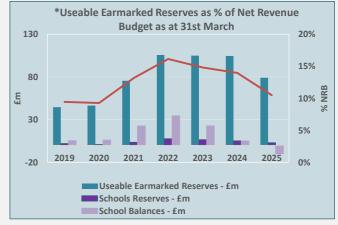
| Financial Indica                                    | tors : Cardiff C | Council Single | e Entity |         |          |
|---|------------------|----------------|----------|---------|----------|
| Ratio / Indicator - Availability of Resources       | 2018/19          | 2019/20        | 2020/21  | 2021/22 | 2022/23* |
| ** Changes in Useable Reserve                       | (10.68%)         | 1.74%          | 68.85%   | 41.55%  | (1.31%   |
| Net CTAX Proceeds / Net CTAX budgeted               | 100.48%          | 102.16%        | 100.55%  | 100.36% | 101.239  |
| Current Ratio                                       | 1.47             | 1.61           | 1.77     | 1.99    | 2.1      |
| Working Capital as % of Gross Revenue Expenditure   | 7%               | 11%            | 15%      | 16%     | 169      |
| General Reserve to Gross Revenue Expenditure (days) | 6                | 6              | 5        | 4       |          |
| Capital Funding Req/Net Revenue                     | 114%             | 121%           | 109%     | 102%    | 1049     |
| LT Borrowing to LT Assets (ratio)                   | 37%              | 38%            | 37%      | 37%     | 369      |
| LT Borrowing to Tax & AEF                           | 104%             | 115%           | 100%     | 96%     | 95       |
| Interest Payments / Net Revenue                     | 7%               | 7%             | 7%       | 9%      | 5        |

<sup>\* 2022/23 -</sup> Draft Statement of Accounts figures - Subject to Audit.

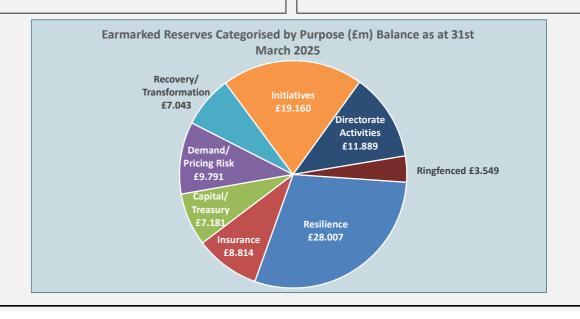
<sup>-</sup> 2020/21 and 21/22 - Increase in reserves to fund short term Covid based pressures and recovery.







\* This is a local Financial Resilience Indicator that diverges from Audit Wales reserve indicator. Useable Reserves definition is more stringent than Audit Wales and only includes funds readily available to fund Council Revenue activities i.e. - Council Fund and Council Earmarked Reserves. Measures coverage of reserves as at 31st of March to fund revenue activities in the proceeding year.



<sup>\*\*</sup> Useable Reserves defined as Council Fund and Earmarked Reserves, School Balances and Reserves, and Joint Committee reserves in line with Audit Wales definition.

<sup>- 2018/19 -</sup> Reduction in Useable reserves due to in year funding of higher than anticipated pay award and a reduction in School balances.

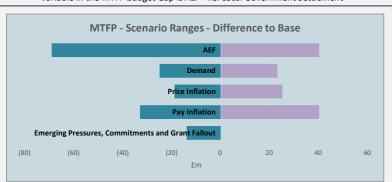
# **Financial Resilience Snapshot**

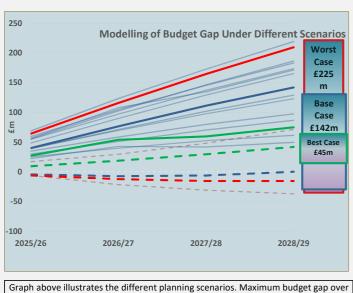
## **Medium Term Financial Outlook: Revenue**

| Medium Term Budget Gap                      |                 |                 |                 |                 |               |  |  |  |  |  |
|---|-----------------|-----------------|-----------------|-----------------|---------------|--|--|--|--|--|
| Directorate                                 | 2025/26<br>£000 | 2026/27<br>£000 | 2027/28<br>£000 | 2028/29<br>£000 | Total<br>£000 |  |  |  |  |  |
| Pay Inflation                               | 11,643          | 11,116          | 13,472          | 14,141          | 50,372        |  |  |  |  |  |
| Price Inflation                             | 8,305           | 8,937           | 8,624           | 8,667           | 34,533        |  |  |  |  |  |
| Capital Financing (pre school Band B Cont.) | 5,855           | 2,747           | 864             | (844)           | 8,622         |  |  |  |  |  |
| Commitments & Realignments                  | 3,285           | 531             | 143             | 105             | 4,064         |  |  |  |  |  |
| Demographic Pressures                       | 7,360           | 9,946           | 7,824           | 5,154           | 30,284        |  |  |  |  |  |
| Emerging Financial Pressures                | 3,500           | 3,500           | 3,500           | 3,500           | 14,000        |  |  |  |  |  |
| Funding - AEF & Reserves                    | 4,369           | 3,625           | (1,256)         | (6,269)         | 469           |  |  |  |  |  |
| Total Budget Gap                            | 44,317          | 40,402          | 33,171          | 24,454          | 142,344       |  |  |  |  |  |
| Council Tax - Modelled at 3.95%             | (7,382)         | (7,674)         | (7,977)         | (8,292)         | (31,325)      |  |  |  |  |  |
| Savings                                     | (36,935)        | (32,728)        | (25,194)        | (16,162)        | (111,019)     |  |  |  |  |  |
| Budget Strategy Requirement                 | (44,317)        | (40,402)        | (33,171)        | (24,454)        | (142,344)     |  |  |  |  |  |

| Mc                 | edium Term Budget Gap Scenario £m        | D  | emand - Scenari | os  |
|--------------------|--|--|-----------------|-----|
| IVIE               | edidili Terili Budget dap Scellario Elli | +83 +59 +  -8 -56 -  +23 f142m Budget Gap over 4 yrs  +6 -42 - | Low             |     |
| ios                | Recession - High Inflation               | +83  | +59             | +47 |
| enar               | Recession - Low Inflation                | -8   | -56             | -44 |
| Economic Scenarios | Base                                     | +23  |                 | -13 |
| nom                | Economic Growth - High Inflation         | +6   | -42             | -30 |
| Есо                | Economic Growth - Low Inflation          | -61  | -109            | -97 |

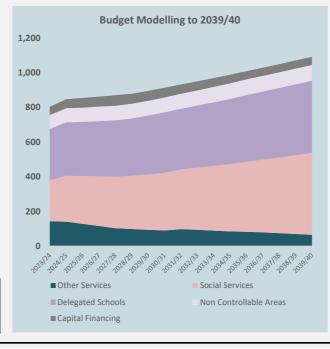
9 of the 14 alternative scenarios had a lower Budget Gap than the Base case. The single biggest variable in the MTFP budget Gap is AEF - i.e. Local Government Settlement





medium term period is £225m, minimum is £45m and the average was £126m which

is comparable to base case of £142m.



### **Capital Financing**

| Capital Financing Requirement as at 31st March each year |                      |                        |                        |                        |                        |                        |                        |  |
|--|----------------------|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|--|
| Element  | 2022/23<br>Actual £m | 2023/24<br>Estimate £m | 2024/25<br>Estimate £m | 2025/26<br>Estimate £m | 2026/27<br>Estimate £m | 2027/28<br>Estimate £m | 2028/29<br>Estimate £m |  |
| General Fund   | 525                  | 589                    | 640                    | 671                    | 671                    | 645                    | 634                    |  |
| General Fund - RDC                                       | 59                   | 57                     | 56                     | 54                     | 52                     | 51                     | 49                     |  |
| General Fund - Arena Funding Strategy                    | 1                    | 1                      | 81                     | 161                    | 181                    | 179                    | 176                    |  |
| Housing Revenue Account                                  | 335                  | 383                    | 447                    | 553                    | 618                    | 670                    | 714                    |  |
| Total  | 920                  | 1,030                  | 1,224                  | 1,439                  | 1,522                  | 1,545                  | 1,573                  |  |

| Capital Financing Requirement as Ratio of the Net Revenue Stream |          |            |            |            |            |            |            |  |  |
|--|----------|------------|------------|------------|------------|------------|------------|--|--|
| Element  | 2022/23  | 2023/24    | 2024/25    | 2025/26    | 2026/27    | 2027/28    | 2028/29    |  |  |
| Element  | Actual % | Estimate % |  |  |
| General Fund   | 0.77%    | 0.81%      | 0.83%      | 0.85%      | 0.84%      | 0.80%      | 0.77%      |  |  |
| Housing Revenue Account  | 3.76%    | 3.98%      | 4.25%      | 4.94%      | 5.16%      | 5.36%      | 5.46%      |  |  |

| Ratio of Financing Costs to Net Revenue Budget Stream |                     |                       |                       |                       |                       |                       |                       |
|---|---------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Element   | 2022/23<br>Actual % | 2023/24<br>Estimate % | 2024/25<br>Estimate % | 2025/26<br>Estimate % | 2026/27<br>Estimate % | 2027/28<br>Estimate % | 2028/29<br>Estimate % |
| General Fund - Gross Capital Financing<br>Budget      | 6.09%               | 5.86%                 | 7.13%                 | 7.53%                 | 8.88%                 | 8.89%                 | 8.56%                 |
| HRA - Gross Capital Financing Budget                  | 29.29%              | 28.84%                | 30.13%                | 33.45%                | 36.44%                | 38.28%                | 40.08%                |

